

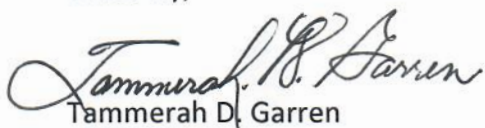
January 12, 2026

National Council for Air and Stream Improvement, Inc. "NCASI" has a longstanding policy for all of our contracts and agreements that indirect costs (or overhead rate) cannot exceed 20% of direct costs (excluding travel and equipment). This document may serve as formal confirmation of this established policy.

Should you have any questions or need further information, please feel free to contact me directly.

Thank you for your collaboration and participation in our research.

Sincerely,



Tammerah D. Garren
Executive Vice President

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